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OTHER MATTERS

Senior management structure

Report of the Administrator

INTRODUCTION

1. In its decision 92/42 of 26 May 1992, the Governing Council requested the Administrator to report to the Council at its fortieth session on a number of issues, including: senior management structure; the responsibility for institutional strategic planning; the new Division Chief concept; and a review of the Office for Project Services. Most of these issues are the subject of special reports by the Administrator to the Council at its current session; the main purpose of the present document is to indicate where the information requested by the Council may be found.

I. SENIOR MANAGEMENT STRUCTURE

2. The issues relating to the senior management structure of the United Nations Development Programme (UNDP) are addressed in the report of the Administrator on the revised budget estimates for the biennium 1992-1993 and budget estimates for the biennium 1994-1995(DP/1993/45), which details the strategy proposed by the Administrator to increase the efficiency and effectiveness of UNDP. The document also deals with the consequences of the restructuring of the United Nations Secretariat and the implications of the triennial review of operational activities in that regard.

3. In addition, the report on environment and development (DP/1993/11) explains the impact on UNDP senior management structure of decisions adopted at the United Nations Conference on Environment and Development (UNCED).

II. INSTITUTIONAL STRATEGIC PLANNING

4. The Administrator recognizes the pivotal importance of the strategic planning function, especially at a time when policy and administrative decisions of critical importance for the coming years are being taken. With a view to maintaining a central, unified UNDP strategy, he has designated the Office of the Administrator to have overall responsibility for institutional strategic planning. In view of the staffing constraints of that unit, it has been decided that in the performance of its institutional strategic planning responsibilities, it will be fully supported by the Bureau for Programme Policy and Evaluation and the Planning and Coordination Office, which are already carrying out certain policy functions in support of strategic planning.

III. THE NEW DIVISION CHIEF CONCEPT

5. In the report of the Administrator on programme management issues, including decentralization and the programme approach (DP/1993/24), prepared in compliance with paragraph 3 (c) of Governing Council decision 92/2 and paragraph 7 of decision 92/23, attention is drawn to the revised monitoring, evaluation and accountability measures which have been instituted to ensure programme quality within the framework of the increased decentralization and delegation of authority inherent in the new Division Chief concept. Now that the accountability measures are in force, the Board of External Auditors will be invited to examine them.

IV. REVIEW OF THE OFFICE FOR PROJECT SERVICES

6. This issue, together with matters relating to the restructuring of the United Nations Secretariat that are also addressed in Governing Council decision 92/42, is discussed in the report of the Administrator on the implications for UNDP, in particular for OPS, of recent decisions on administrative reform of the United Nations Secretariat (DP/1993/68), prepared in accordance with Council decision 93/7.